

A Gracious Space Model for Advancing a Change Process

Throughout the change process, change agents and group members can infuse the elements of Gracious Space where most needed – bringing the spirit, addressing the setting, inviting the stranger and learning in public – according to where you are in the process and what will most help the group open up and move forward. This is not a linear process – work spirals as people build on what they have learned and repeat the stages.

Stages	Build Trust	Co-create shared plans and purpose	Act Together	Sustain the work
Definition	The group gets to know each other deeply, focusing on culture, history, strengths, and challenges. Individuals share their values, gifts, resources, and capacities – and their passions. The group agrees how to work together while honoring differences.	Together people understand the context and the data that informs what is needed in that context. The group develops a shared purpose that can hold individual passions and gifts. They create a roadmap/plan to advance the change work.	The group builds allies who can act in concert with the shared purpose. The group holds each other accountable for the commitments they have made to stay engaged and to continue learning. They implement the plan – adapting as needed.	The changes become a way of life that grows over time. The group creates the means/structure to keep people engaged and to welcome new partners. They adapt the work as they learn more about what works and what is needed.
Types of Questions	Who cares? Why? What is your story? What matters to you? What helps you be your best? What agreements do we need about how to work?	What is possible? What would success look like? Where is it open? Who has resources? What comes next?	What is working? How can we amplify it? Who else cares? What do you need? What do you need to let go of? Where is it open? What do we do next?	How can we make this a way of life? What do we need to stay connected? How can this integrate with what else is happening? How can we build on our successes?
Role of Gracious Space	Open safety, open relationships	Open relationships, open creativity	Open to risk, open creativity	Back to the beginning for a new deeper round

